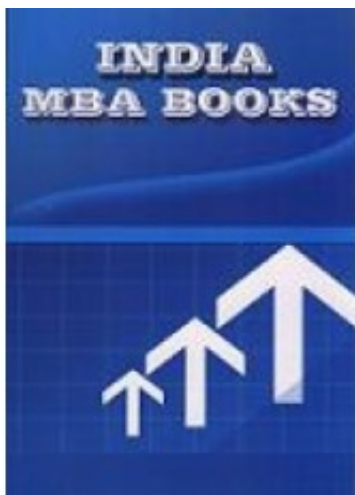


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Project Management

Sr. No. Topics

1. Definition of a Project, Why Project Management, The Project Life Cycle
2. Strategic Management and Project Selection, Project Selection and Criteria, The Nature of Project Selection
Models, Analysis under Uncertainty, Project Proposal and Project Portfolio Process
3. Functions, Roles and Responsibilities of a Project Manager, Delegation of Authority, Building Project Team,
Project Organisation. Pure Project Organisation, Matrix Organisation, the Project Team and Human Factors
4. Generation and Screening of Project ideas – Procedure for Idea Generation, Monitoring the Environment,
Corporate Appraisal, Project Rating Index
5. Market and Demand Analysis, Situational Analysis, Conduct of Market Survey, Demand and Forecasting,
Technical Analysis, Social Cost Benefit Analysis, Rationale for SBCA, UNIDO Approach, Saving Impact and its
Values, Little Mirrlees Approach
6. Financial Estimates and Projections – Cost of a Project, Means of Finance, Estimates of Sales and Production,
Working Capital Requirement, Cost of Capital, Projected Cash Flow Statement, Projected Balance Sheet,
Financing of a Project, Equity, Debentures, Term Loans, etc.
7. Measuring Project Profitability –Payback Period, Accounting Rate of Return, NPV, Internal Rate of Return and
BCR Method, Assessment of Various Methods
8. Project Cash Flow, Elements of a Cash Flow Stream, Cash Flow for a Replacement Project, the Cost of Capital,
WACC, Optimal Capital Budget
9. Need and Importance of Work Break Down Structure, Project Execution Plan (PEP), Network Techniques of
Project Management, CPM, PERT, Time Estimation

10. Conflict and Negotiation, The Nature and Type of Negotiation, Project Review and Administrative Aspects,
Post Completion Audits, Abandonment Analysis

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