

Planning & Control of Operations



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Planning & Control of Operations

Unit

Contents

Sessions

1

Planning & Control of Operations: Need, Functions - Routing, Scheduling, Shop Loading and Dispatch, follow up. Relations with other Departments, Routing-Process Layout Indicating flow Chart of material from machine to Machine. Dispatch in Production Control-Documentation.

2

Demand Forecasting: Forecasting as a Planning tool, Why do we forecast, Forecasting time horizon, Design of Forecasting Systems, Developing the Logic of Forecasting, Sources of Data, Models for Forecasting, Extrapolative Methods using Time Series, Causal Methods of Forecasting, Accuracy of Forecasts, Using the Forecasting System.

3

Aggregate Production Planning: Planning Hierarchies in operations, Aggregate Production planning, Need for Aggregate Production Planning, Alternatives for Managing Demand, Alternatives for Managing Supply, Basic Strategies for Aggregate Production Planning, Aggregate Production Planning Methods, Master Production Scheduling.

4

Resources Planning: Dependent Demand Attributes, Planning a framework – the basic Building Blocks: Multiple levels in Products, Product Structure, The Bill of Materials, Time phasing of the Requirements, Determining the Lot Size, Incorporating Lead time information, Establishing the Planning Premises. MRP Logic, Using the MRP System, Capacity Requirements planning, Manufacturing Resources Planning (MRP II), Enterprise Resource Planning (ERP), Resource Planning in Services.

5

Scheduling of Operations: Need for Scheduling, Scheduling – Alternative terms, Loading of machines, Scheduling Context, Scheduling of Flow Shops, Scheduling of Job Shops, Input-Output Control, Operational Control Issues in Mass Production Systems.

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