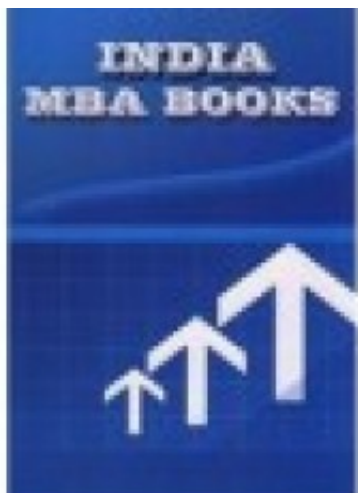


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UNIT I PROJECT MANAGEMENT OVERVIEW 8

What is Project and Project Management, Various phase of Project Management, Project

Stakeholders, Project Management Organisation (PMO); Roles and Responsibilities of Project

Manager. Brief introduction to various process models - Waterfall, RAD, V, Spiral, Incremental,

Prototyping, Agile– SCRUM, Extreme Programming (XP) and Kanban Project Initiation - Project

Charter; Statement of Work (SoW)

UNIT II PROJECT PLANNING 10

Project Planning Activities- Project Scope, Work Breakdown Structures (WBS), Software estimation

methodologies - COCOMO Model and Function Point

Project Scheduling Techniques – Program Evaluation and Review Technique (PERT), Gantt Chart and Critical Path Method (CPM)

UNIT III PROJECT TRACKING 10

Monitoring and Control, Project Status Reporting; Project Metrics; Earned Value Analysis (EVA); Project Communication Plan & Techniques; Steps for Process Improvement.

Risk Management: Concepts of Risks and Risk Management; Risk Management Activities; Effective Risk Management; Risk Categories; Aids for Risk Identification; Potential Risk Treatments; Risk Components and Drivers; Risk Prioritization.

UNIT IV PROJECT CLOSURE 8

Project Closure Analysis, Lesson Learnt Software Quality Assurance-Software Quality Assurance Activities; Software Qualities; Software Quality Standards – ISO Standards for Software Organization, Capability Maturity Model (CMM), Comparison between ISO 9001 & SEI CMM, Other Standards.

UNIT V AGILE PROJECT MANAGEMENT WITH SCRUM 9

**Agile Manifesto and Agile Principles
Agile Scrum - Purpose, Values, Scrum Framework, Scrum Roles – Product Owner, Scrum Master & Team, Scrum Events – Sprint Planning, Daily Scrum/Stand-up Meeting, Sprint Review, Sprint Retrospective, Scrum Artefacts – Product Backlog, Sprint**

Backlog, Increment and Definition of Done (DoD), Agile estimation – Story Point

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