

custom order 4 subjects



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Short Description

custom order 4 subjects

Project Formulation and Appraisal

Project Support System

Project Planning and Execution

Project Risk Management

Description

Project Formulation and Appraisal

Project Support System

Project Planning and Execution

Project Risk Management

PM4 Project Risk Management

UNIT I:

Risk Management: Concept and objectives - Definition of risk and uncertainty - Classification of risk: Pure and speculative risks - Cost of risk - Risk management process - Contributions of risk management to business, society and family.

UNIT II:

Risk Management in Business: Risk vis-à-vis size and types of business - Scope of risk manager's duties - Risk management corporate policy and strategy.

UNIT III:

Risk Identification and Measurement: Identification methods: Checklist, questionnaire, financial statement analysis, flow-chart, on-site inspection, record of losses, threat analysis, event analysis, and safety audit - Measurement methods: Frequency and severity measures - Probability approach.

UNIT IV:

Risk Exposure Losses: Property loss exposures - Types - Net income loss exposures - Valuation of potential loss - Decrease in income - Increase in expenses - Liability loss exposure: Civil liabilities of business houses: Form contracts, omissions, commissions, bankruptcy, etc
Risk Management Techniques: Avoidance - Loss control - Separation - Combination - Transfer - Risk Retention: Concept and need - Methods of financing risk retention - Insurance Reinsurance.
Approaches to selecting risk management tools: Quantitative approaches: Loss method - Expected loss method - Worry method - Critical probability method - Risk adjusted capital Budgeting.

Reference Books:

1. Arthur Williams C, Richard M Heins, Risk Management and Insurance McGraw Hill.
2. Ahearn J L and Pritchett S T, Risk Insurance, West Publishing Co,
3. Lalley P Edward, Corporate Uncertainty and Risk Management, New York Risk Management Society Publication.
4. Insurance Institute of India: Study MaterialsSection Break (Next Page)

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PM3 Project Support System

UNIT I:

Project Support Facilities: Need for support system - Nature and types of project supporting facilities - Incentives and subsidies - Role of Governmental Departments: Department of Planning and Programme - GOI - Department of Planning in the State Government - Department of Science and Technology - Indian Investment Centre.

UNIT II:

Marketing support - Marketing plan - Marketing process - Market positioning - Marketing intelligence - Institutional support: NSIC, STC, MMTC, State Small Industries Corporation - Export Trade Promotion Councils - Commodity Boards, KVIC.

UNIT III:

Technical Support: Know-how designing and development - Process designing - Selection of machinery and equipment - Setting quality standards - Appropriate technology - Licensing and registration - Pollution and effluent treatment - Institutional support: Department of Science and Technology, CSIR, ITCOT, SISI, STED & Steps, Productivity Councils, Project and Equipment Corporation of India.

UNIT IV:

Financial Support - Estimating the project cost - Designing judicious financing plan Means of financing - Institutional support: Central and State level development banks: IDBI, NABARD, SIDBI, SFCS, EXIM Banks - Commercial Banks - Leasing companies and investment institutions - Role of international financial agencies: World Bank, ADB and IBRD. Management, Consultancy and Training Support: Advisory services such as legal, environmental, managerial and human aspects - Awareness training, motivation training and management training. Institutional Support: District Industries Centre, Small Industries Service Institute - Small Industry Extension Training Institute - SIDCO, FASSI, National Science and Technology - Entrepreneurship Development Board - Management consultancy organizations: Centre for Entrepreneurship Development - Non-governmental Organizations.

Reference Books:

1. Machiraju H R, Project Finance.
2. Pahwa H P S, Project Financing: Policies, Procedures and Practice.
3. Vasant Desai, Dynamics of Entrepreneurial Development and Management

PM4 Project Risk Management

PM2 Project Formulation and Appraisal

Unit - I:

Economic planning and development - Need in the globalization era - Projects and sectoral development: Agricultural, Industrial, Infrastructural, Educational and Social Welfare sectors.

Unit II:

Conceptual framework of project management - Project - Meaning and definition; Features of projects; Classification and types of projects - Overseas projects - Turnkey projects and its significance - Project life cycle: Significance, Stages, Approaches of privatization projects: BOOM, BOT, BOO, BOOT.

Unit III:

Project identification: Scouting and screening of project ideas - Basic criteria for selecting the best project opportunities - Project identification for an existing company. Project formulation - Meaning - Stages in project formulation - Need for feasibility studies - Technical and organizational aspects and economic and commercial aspects.

Unit IV:

Project appraisal - Market appraisal - Appraisal of managerial and technical aspects - Financial and commercial appraisal - Economic analysis: Economies of scale, Employment generation, social cost and benefit analysis, Contribution to government revenue, Political stability, Priority and Evaluation of international competitiveness - Feasibility studies - Need for feasibility studies. Components of feasibility studies - Feasibility report preparation.

Reference Books:

1. S.Choudury, Project Management, Tata McGraw Hill Publications
 2. ICMR, Project Management Text Book, ICMR Books
 3. N P Agarwal, B K Mishra, Project Appraisal, RBSA Publishers
 4. Prasanna Chandra, Projects, Tata McGraw Hill Publications
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Tools



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IX. Project Management

PM1 Project Planning and Execution

Unit I:

Project management - Definition, Nature and scope of Project Management- Approaches to Management - System approach - Development of a project system - Project Planning - Functions of Planning - Area of planning - Project objectives and policies - Project designing and time estimation.

Unit II:

Project organization - Forms of organisation – Line & Staff, Functional, Divisional, Matrix and Projectised organisation - Project contracting - Principles of project contracts - Contracting process compilation of contracts - 3 R's of contracting-Responsibility; Risk and Reimbursement - Global tendering. Bidding and Bid evaluation - Pricing Terms and Estimation - Project Negotiation - Delivery terms and its significance.

Unit III:

Project scheduling and time monitoring; Scheduling to match availability of manpower and release of funds - Project cost monitoring; Cash flow projections, value engineering.

Unit IV:

Project implementation - Factory design and layout - Project work system design - Work breakdown structure - Project execution plan - Project procedure manual - Project diary - Pre-requisites for successful project implementation. Project overruns - Time and cost overrun; Factors; Effects and control thereof.

Project review: Project management performance - Performance indicators - Financial review; Technical review; Marketing review; Management review and Economic review - Performance improvement - Project Management Environment. Project audit - Definition, Scope and Objectives - Auditor's role.

Reference Books:

1. Prasanna Chandra Projects: Planning, Analysis, Selection Implementation and Review.
2. P. Gopalakrishnan, VE. Ramamoorthy: Text Book of Project Management
3. Kerzner Harold: Project Management
4. Dennis Hock: Project Management Hand Book. Section Break (Next Page)



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